

Market Drivers of Methane Mitigation CH4 Connections





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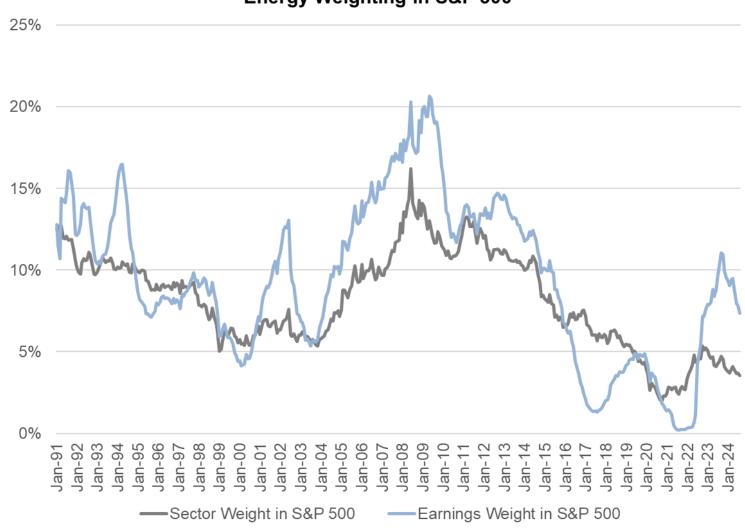
Healthier Energy Narratives Emerging

- Fading "urgent energy transition": Energy is better viewed as a hierarchy of needs that prioritizes energy for all
- Everyone should be energy rich: The other 7 (soon to be 9) billion people on Earth are moving up economic and energy s-curves that The Lucky 1 Billion of Us take for granted
- Power demand inflecting positively: Big Tech reminding the developed world that we use energy to "better human lives"
- Geopolitical security drives "new energies": Impetus to limit energy imports will drive new technologies
- Energy is always in perpetual transition: Areas of opportunity, business models, and strategies change faster than macro mix



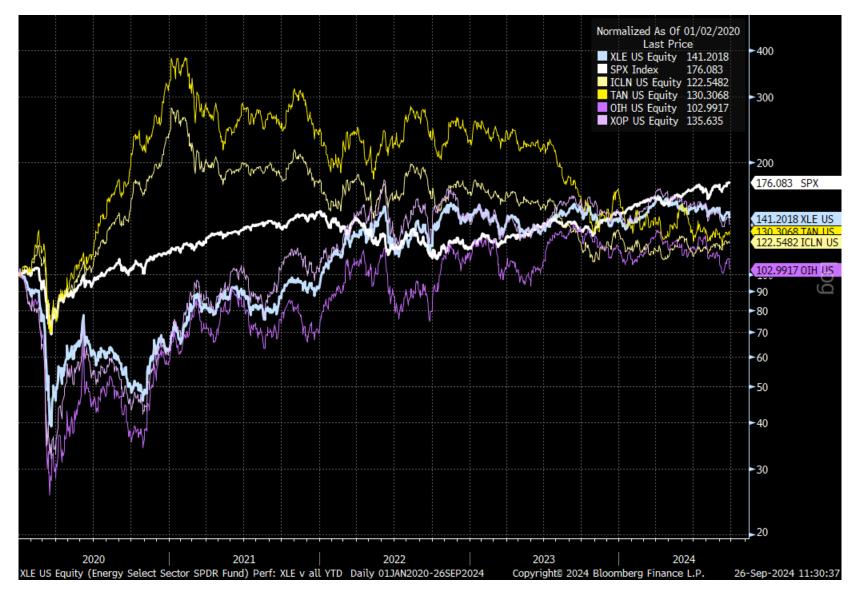
Outlook for Earnings Drives Energy Equities







New and Traditional Energy Has Reconverged





Merchant Power As Hot As NVIDIA





Energy: A Hierarchy of Needs

Germany (AVOID)

- Russian gas cut off
- · Nuclear plants closed
- · Lignite coal plants restarted

China (ON DEFENSE)

- Large crude oil importer
- Growth in EVs
- Coal-fired EVs>OPEC-fired ICE vehicles

India (ON OFFENSE)

- Poverty reduction dominant
- Learn from US, China, and Europe (good and bad)
- "All of the above" energy

Clean Air, Clean Water, Biodiversity, Low Carbon

Affordable, Secure

Availability (24/7/365)

Africa (LOOKING FOR HOPE)

- 54 diverse countries, each with S/D/poverty metrics
- Resource rich continent
- Transition won/lost here

US & Canada (OPPORTUNITY)

- Resource rich export potential
- A balance to Middle East, Russia, and elsewhere
- · Efficiency gain opportunity

Middle East (OPPORTUNITY)

- Resource rich export potential
- A balance to US, Canada & Europe
- Efficiency gain opportunity

7



Moving Up The Income And Oil Demand S-Curve

Demand (mn b/d)

The Lucky 1 Billion People
(United States, Western Europe, Canada, Japan, Australia, New Zealand)

41 13.3

Oil

Demand

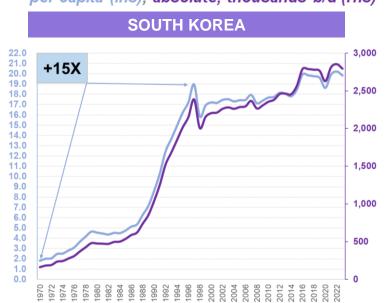
per Capita

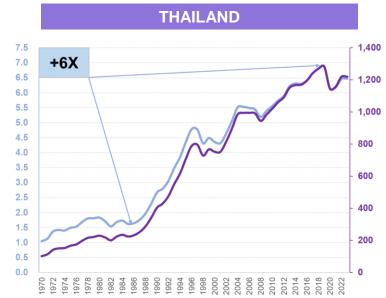
Oil

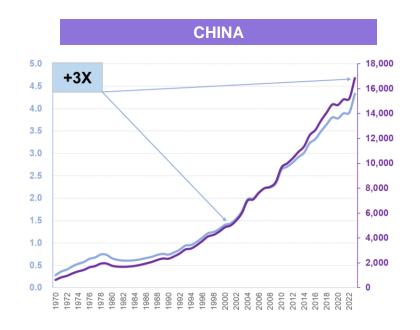
The Other 7 Billion People

59 3.2

per capita (lhs), absolute, thousands b/d (rhs)







Source: Energy Institute, IEA, Our World In Data, Veriten.



Total Addressable Market For Oil is 250 Million b/d





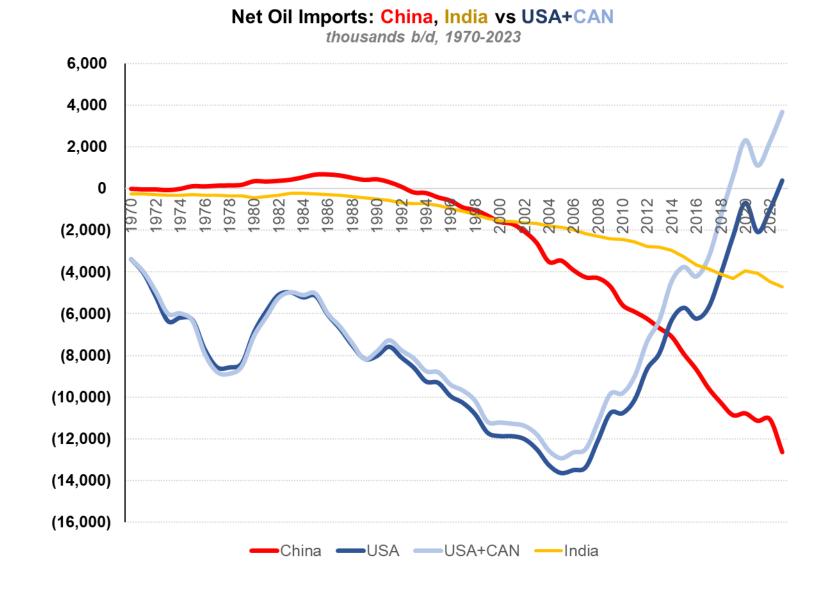


Geopolitics: Avoiding China's Oil Import Path

Availability + geopolitics drive energy choices

Key goal: Avoid energy import dependence

New energies are inevitably domestic

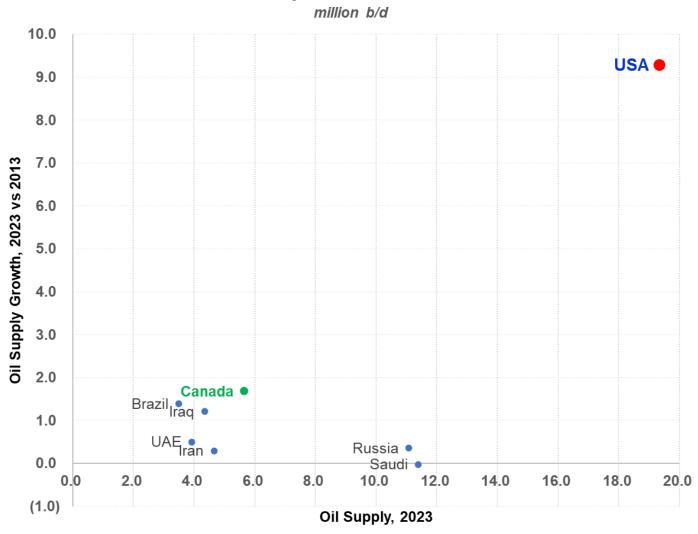


Source: Energy Institute, Veriten.



Shale Oil Miracle: USA Dominant In Oil Markets



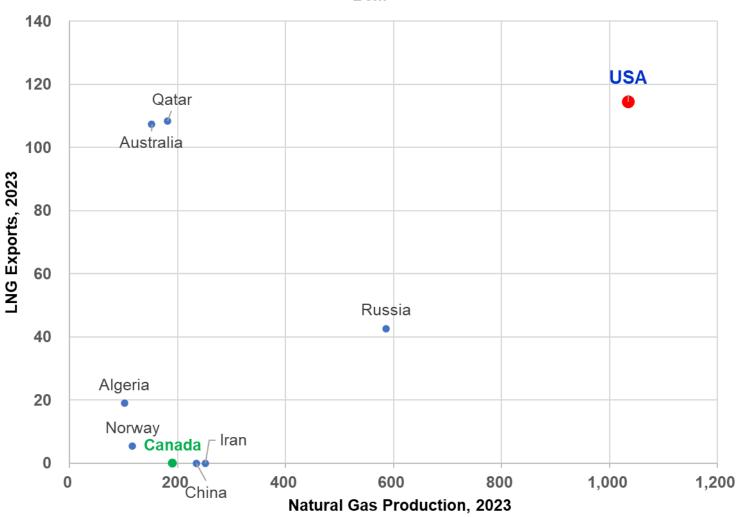




Shale Gas Miracle: USA Now Largest LNG Exporter

Major Naural Gas Producers







LNG / Global Gas Opportunities & Risks

- Bullish long-term demand view of LNG/global gas:
 - Significant future global power demand needs
 - Fuel diversification core to geopolitical and economic security
 - Balancing fuel for non-dispatchable solar & wind
- Price-sensitive major buyers: LNG will need to compete with domestic coal and other baseload energy sources (nuclear, geothermal?) on price and performance
- Methane regulations will drive mitigation: Demand-side rules will prove important to global methane abatement



Traditional Energy and "Energy Transition"

- Help meeting growing energy demand: Oil and natural gas expected to grow for the foreseeable future...western companies needed!
- Competitive advantage: There is no substitute for focusing on core competencies and areas of competitive advantage
- Study and evaluate: Studying new technologies and business lines is reasonable
- Open mind about future: Skip the ideology...stay open minded about how the future might evolve
- Future ESG: ESG not a substitute for policy, laws, or regulation